

MEMORANDUM FOR: James Q. Reber, AD/IC

SUBJECT: Comments on ERS Report of 15 August 1952

1. The report presents a picture of staff frustration induced by an apparent desire to cover in enormous detail all of the output of social science researchers everywhere. Complaint is voiced over the need for the "constant postponement of major projects. . . because of the pressure of immediate business." Most energetic staffs in the Government could make similar complaints. It would seem wise for a staff director to apportion his resources, however limited they may be (and there will probably never be enough) so that there will be time "to plan, review, and evaluate".

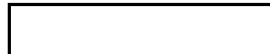
2. The pros and cons of having some CIA staff personnel detailed to ERS regularly <sup>should be considered</sup> It seems to me that our interests would be infinitely better represented by persons familiar with the inner workings of CIA than by outsiders. If such persons are used, however, ERS should be assured that their primary if not sole function is to serve as ~~a~~ bona fide staff members of ERS, not subject to recall by CIA.

3. The admitted heavy turnover in personnel of ERS should be analyzed closely with a view toward stabilizing the staff.

4. The necessity for semi-annual field trips to Europe or the establishment of a European office should be explored carefully. Full utilization of existing U. S. offices abroad for collecting research results and stimulating required research should be assured first.

5. Assuming CIA does agree to substantial financial support of ERS, the opportunity for CIA to guide ERS in directions of special interest to CIA should not be lost.

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OIC:CEH:db (10 November 1952)